One of the interesting situations in the life of the University is the evolution of its Board of Trustees. When I came as president in 1942 there were a good many people who were in their later 70's and 80's. One day Dr. Harold Long, who was minister of Immanuel Presbyterian Church and was on the Board of Trustees, came in and said, "Don't be shocked but I am going to get rid of some of your Trustees." I asked him what he meant and he said that there were some Trustees who had stayed on for a number of years and who were not very productive; as a matter of fact, often time were counter productive. He suggested that he say that he was going to resign and make room for new people that could be productive and helpful. Much to my surprise he brought in letters of resignation from Mr. Edwin Fuller, who had been YMCA secretary in Seattle and was prominent in the Methodist Church but whose effectiveness had diminished. There was also Mrs. Belle Reeves, who was Secretary of State at that time. Dr. Todd had wanted her on the Board of Trustees, not so much what she could do, but for the prestige of having one of the State elected officers on the Board. She had served several terms and was no longer elected to the State office but remained on the Board. There was Mr. James Newbegin. Mr. Newbegin had been mayor of the City for several terms. He was Chairman of the committee dealing with the construction of Kitteredge Hall and had been a very interesting and effective Trustee. However, he was about 85 years of age and came but took no more than a passing interest. Then there was
Judge William Millard, who kept saying that he had an inside influence with the Bishop family in Grays Harbor. He was always going to have Mr. Bishop give enough money for a building, but this never materialized. Judge Millard, by some of his unusual decisions and statements somewhat discredited himself along toward the end of his life and was less effective than he had been in the early days. For that reason Dr. Long felt that it would be a good idea for these people to make way for others who might come on the Board of Trustees. Inasmuch as we were limited by by-laws to 36 Trustees, for many years the Trustees had been nominated by the nominating committee of the Board and had been further nominated by the full Board of Trustees and elected by the Pacific Northwest Conference of the Methodist Church. These Trustee's resignations were received with appreciation and were accepted. Later on at the insistence of Mr. Kilworth and several others Harold Long was again put onto the Board of Trustees because he was an effective and excellent Trustee.

I one time remember talking with Mr. Clapp, when he took me to lunch. He said there were only two permanent constituencies in the life of the University. One was the Alumni Association when a person graduated and each person was an alumnus as long as he lived. The other was the Board of Trustees. He said the faculty would come and go and other constituencies come and go but these two - were the only ones with any degree of permanence. I remember watching this analysis quite carefully and five years after I retired, looking down at the commencement service and noting that fifty
percent of the faculty had changed from the time I retired until five years later. At the last commencement I looked down and there was only one out of every three who had been here seven years or longer. This was somewhat different from the early days when faculty came and stayed and were less mobile in their moving about than the present day faculty.

In the Committee for nominations for the Board of Trustees, the name of Mr. G. E. (Fred) Karlen, who is still a member of the Board of Trustees was proposed. He has been generous throughout the years for the Building Committee and has us in his Will, he tells me, for a minimum of a quarter of a million dollars. Another person was Mr. L. T. (Tom) Murray who was with the Westfork Lumber Company and more recently Murray Pacific Company. Mr. Murray used to like to talk about the University, what it stood for, and its development program. He was always a man who gave to each campaign and to each asking. I shall never forget one time I went to his office to talk with him concerning a gift and he said, "Yes, I will give you a check, Franklin." He buzzed his secretary and said, "Make Franklin a check for the College of Puget Sound." His secretary, who was Mrs. Bertha Hamilton, had been a very fine personal friend and very much interested in the University. In a little while she came in with a check made out for $10,000. His contributions up to that time had been $2,000. He looked at her and then looked at me and then said to her, "But Bert, I have usually been giving $2,000 each year." She said, "Mr. Murray, you can give $10,000 just as easily as you can give $2,000 and you take the whole thing as a tax deduction." He smiled, signed the check and handed
it over to me. At that time, Mr. Roe Shaub was Chairman of the Board of Trustees. I took the check to him and told him the circumstances. He looked at me and smiled and said, "For God's sake, Franklin can't you send Mrs. Hamilton to Hawaii as a tribute to her thoughtfulness and help. It was never done, but Mrs. Hamilton was a friend of the University for as long as she lived.

The other member of the Board of Trustees who was nominated to fill one of the positions open was Mr. George Thompson of Chehalis. He was an alumnus and was a friend of Chapin Foster, who was at that time editor of the Chehalis Advocate. Mr. Foster nominated him from the floor, not having gone through the Nominating Committee process to see if the person might not be interested. He was elected on the very fine speech about him made by Mr. Foster. The tragic thing was that Mr. Thompson did not attend any meetings and was not nominated to succeed himself.